

**Financial & Managerial Accounting for MBAs, 5<sup>th</sup> Edition  
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**Practice Quiz**

**Module 12 – Financial Statement Forecasting**

1. Assume Abercrombie & Fitch reports the following fiscal year income statement.

<b>Income Statement (\$ thousands)</b>	<b>2016</b>
Sales	\$2,784,711
Cost of goods sold	<u>933,295</u>
Gross profit	1,851,416
Stores and distribution expense	1,000,755
Marketing, general and administrative expense	313,457
Other operating income, net	<u>(5,534)</u>
Operating income	542,738
Interest income, net	<u>(6,674)</u>
Income before income taxes	549,412
Provision for income taxes	<u>215,426</u>
Net income	<u>\$ 333,986</u>

Forecast Abercrombie & Fitch's 2017 income statement assuming the following income statement relations (\$ 000s); cost of goods sold can be inferred as sales minus gross profit, and assume no change for all other accounts not listed below.

Net sales growth .....	37.8%
Gross profit margin .....	66.5%
Stores and distribution expenses/Net sales .....	35.9%
Marketing, general and administrative expense/Net sales .....	11.3%
Other operating income, net/Net sales .....	-0.2%
Provision for income taxes/Income before income taxes .....	39.2%
Interest income, net .....	No change

What is the forecasted net income for 2017?

- a. \$3,837,332,000
- b. \$333,986,000
- c. \$126,246,000
- d. \$459,012,000

2. Assume Best Buy reports the following fiscal year income statement.

<b>Income Statement (\$ millions)</b>	<b>2016</b>
Revenue	\$30,848
Cost of goods sold	<u>23,122</u>
Gross profit	7,726
Selling, general and administrative expenses	<u>6,082</u>
Operating income	1,644
Net interest income	<u>77</u>
Earnings from continuing operations before income tax expense	1,721
Income tax expense	<u>581</u>
Net earnings	<u>\$ 1,140</u>

Forecast Best Buy's fiscal year 2017 income statement assuming the following income statement relations; cost of goods sold can be inferred as sales minus gross profit, and assume no change for all other accounts not listed below.

Revenue growth .....	12.4%
Gross profit margin .....	25.0%
Selling, general and administrative expense / Revenue .....	19.7%
Income tax expense/Earnings from continuing operations before income tax .....	33.8%

What is the forecasted net earnings for fiscal year ended 2017?

- a. \$1,268 million
- b. \$1,140 million
- c. \$1,301 million
- d. \$1,377 million

3. Assume that Harley-Davidson reports 2017 net operating working capital of \$1,226 million and 2017 long-term operating assets of \$812 million.

Forecast Harley-Davidson's 2018 net operating working capital and 2018 long-term operating assets. Assume forecasted revenues of \$6,051 million, net operating working capital turnover of 4.63 times, and long-term operating asset turnover of 6.99 times. (Both turnover rates are computed here using year-end balances. Finance receivables and related debt are considered operating under the assumption that they are an integral part of Harley's operating activities).

- |   |  |
|---|--|
| a. \$3,019 million net operating working capital; | \$942 million long-term operating assets   |
| b. \$3,667 million net operating working capital; | \$1,014 million long-term operating assets |
| c. \$2,173 million net operating working capital; | \$792 million long-term operating assets   |
| d. \$1,307 million net operating working capital; | \$866 million long-term operating assets   |

4. Assume that Nike reports 2017 net operating working capital of \$2,603 million and 2017 long-term operating assets of \$1,980 million.

Forecast Nike's 2018 net operating working capital and 2018 long-term operating assets. Assume forecasted sales of \$15,389 million, net operating working capital turnover of 5.28 times, and long-term operating asset turnover of 6.94 times. (Both turnover rates are computed here using year-end balances.)

- |   |  |
|---|--|
| a. \$4,747 million net operating working capital; | \$2,417 million long-term operating assets |
| b. \$2,915 million net operating working capital; | \$2,217 million long-term operating assets |
| c. \$4,219 million net operating working capital; | \$2,198 million long-term operating assets |
| d. \$3,876 million net operating working capital; | \$1,982 million long-term operating assets |

5. Assume the following are the fiscal year income statement and balance sheet of Whole Foods Market, Inc.

Income Statement (\$ thousands)		2016
Sales		\$4,701,289
Cost of goods sold and occupancy costs		<u>3,052,184</u>
Gross profit		1,649,105
Direct store expenses		1,223,473
General and administrative expenses		158,864
Pre-opening and relocation costs		<u>37,035</u>
Operating income		229,733
Other income expense		
Interest expense		(2,223)
Investment and other income		<u>9,623</u>
Income before income taxes		237,133
Provision for income taxes		<u>100,782</u>
Net income		<u>\$ 136,351</u>

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<b>Balance Sheet (\$ thousands)</b>	<b>2016</b>	<b>2015</b>
Assets		
Cash and cash equivalents	\$ 308,524	\$ 194,747
Restricted cash	36,922	26,790
Trade accounts receivable	66,682	64,972
Merchandise inventories	174,848	152,912
Prepaid expenses and other current assets	45,965	16,702
Deferred income taxes	<u>39,588</u>	<u>29,974</u>
Total current assets	672,529	486,097
Property, plant and equipment, net	1,054,605	873,397
Goodwill	112,476	112,186
Intangible assets, net	21,990	24,831
Deferred income taxes	22,452	4,193
Other assets	<u>5,244</u>	<u>20,302</u>
Total assets	<u>\$1,889,296</u>	<u>\$1,521,006</u>
Liabilities and Shareholders' equity		
Current portion of long-term debt	\$ 5,932	\$ 5,973
Trade accounts payable	103,348	90,751
Accrued payroll, bonus and other benefits	126,981	100,536
Dividends payable	17,208	9,361
Other current liabilities	<u>164,914</u>	<u>128,329</u>
Total current liabilities	418,383	334,950
Long-term debt, less current installments	12,932	164,770
Deferred rent liabilities	91,775	70,067
Other long-term liabilities	<u>530</u>	<u>1,581</u>
Total liabilities	523,620	571,368
Shareholders' equity		
Common stock	874,972	535,107
Accumulated other comprehensive income	4,405	2,053
Retained earnings	<u>486,299</u>	<u>412,478</u>
Shareholders' equity	<u>1,365,676</u>	<u>949,638</u>
Total liabilities and shareholders' equity	<u>\$1,889,296</u>	<u>\$1,521,006</u>

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Forecast Whole Food Market's 2017 income statement and year-end balance sheet using the following relations (cost of goods sold and occupancy costs can be inferred as sales minus gross profit; and assume no change for all other accounts not listed below). Cash balance is plug figure.

Sales growth .....	21.6%
Gross profit margin .....	35.1%
Direct store expenses .....	26.0%
General and administrative expenses .....	3.4%
Pre-opening and relocation costs .....	0.8%
Provision for income taxes/Income before income taxes .....	42.6%
Sales/Year-end trade accounts receivable .....	70.16
Cost of goods sold and occupancy costs/Year-end merchandise inventories .....	17.54
Sales/Year-end property and equipment, net .....	4.46
Cost of goods sold and occupancy costs/Year-end trade accounts payable .....	29.63
Sales/Year-end accrued payroll, bonus and other benefits due team members .....	37.02
Dividends/Net income .....	40.2%
Dividends/Dividends payable .....	3.22

What is the forecasted cash balance at fiscal 2017 year-end?

- a. \$ 214 million
- b. \$ 416 million
- c. (\$ 319) million
- d. \$1,217 million

6. Assume the following are the fiscal year income statements and balance sheets of Abercrombie & Fitch.

<b>Income Statement (\$ thousands)</b>		<b>2016</b>
Sales		\$2,784,711
Cost of goods sold		<u>933,295</u>
Gross profit		1,851,416
Stores and distribution expense		1,000,755
Marketing, general and administrative expense		313,457
Other operating income, net		<u>(5,534)</u>
Operating income		542,738
Interest income, net		<u>(6,674)</u>
Income before income taxes		549,412
Provision for income taxes		<u>215,426</u>
Net income		<u>\$ 333,986</u>

<b>Balance Sheet (\$ thousands)</b>		<b>2016</b>	<b>2015</b>
Assets			
Cash and equivalents	\$	50,687	\$ 338,735
Marketable securities		411,167	--
Receivables		41,855	37,760
Inventories		362,536	211,198
Deferred income taxes		29,654	39,090
Other current assets		<u>51,185</u>	<u>44,001</u>
Total current assets		947,084	670,784
Property and equipment, net		813,603	687,011
Other assets		<u>29,031</u>	<u>28,996</u>
Total assets		<u>\$1,789,718</u>	<u>\$1,386,791</u>
Liabilities and shareholders' equity			
Accounts payable	\$	86,572	\$ 83,760
Outstanding checks		58,741	53,577
Accrued expenses		215,034	205,153
Deferred lease credits		31,727	31,135
Income taxes payable		<u>99,480</u>	<u>55,587</u>
Total current liabilities		491,554	429,212
Deferred income taxes		38,496	50,032
Deferred lease credits		191,225	177,923
Other liabilities		<u>73,326</u>	<u>60,298</u>
Total long-term liabilities		303,047	288,253

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<b>Balance Sheet—continued</b> <b>(\$ thousands)</b>	<b>2016</b>	<b>2015</b>
Shareholders' equity		
Common stock	1,033	1,033
Paid-in capital	161,678	140,251
Retained earnings	1,357,791	1,076,023
Accumulated other comprehensive	(796)	--
Deferred compensation	26,206	15,048
Treasury stock	<u>(550,795)</u>	<u>(563,029)</u>
Total shareholders' equity	<u>995,117</u>	<u>669,326</u>
Total liabilities and shareholders' equity	<u>\$1,789,718</u>	<u>\$1,386,791</u>

Forecast its fiscal year 2017 income statement, its 2017 fiscal year-end balance sheet, and fiscal year 2017 statement of cash flows using the following relations (cost of goods sold can be inferred as sales minus gross profit; assume no change for all other accounts not listed).

Net sales growth .....	37.8%
Gross profit margin.....	66.5%
Stores and distribution expense/Net sales.....	35.9%
Marketing, general and administrative expense/Net sales	11.3%
Other operating income, net/Net sales.....	-0.2%
Depreciation/Prior year property and equipment, net.....	18.1%
Provision for income taxes/Income before income taxes.....	39.2%
Interest income, net.....	no change
Net sales/Year-end receivable.....	66.53
Cost of goods sold/Year-end inventories.....	2.57
Cost of goods sold/Year-end payable.....	10.78
Net sales/Year-end property and equipment, net.....	3.42
Net sales/Year-end accrued expenses.....	12.95
Income taxes payable/Provision for income taxes.....	46.2%
Dividends.....	\$52,218

What is the forecasted 2017 net cash flow from operating activities?

- \$146,780,000
- \$455,686,000
- \$603,997,000
- \$ 52,218,000

7. Assume the following are the fiscal year income statement and balance sheets of Best Buy, Co., Inc.

<b>Income Statement</b>	
<b>(\$ millions)</b>	<b>2016</b>
Revenue	\$30,848
Cost of goods sold	<u>23,122</u>
Gross profit	7,726
Selling, general and administrative expenses	<u>6,082</u>
Operating income	1,644
Net interest income	<u>77</u>
Earnings from continuing operations before income tax expense	1,721
Income tax expense	<u>581</u>
Net earnings	<u>\$ 1,140</u>

<b>Balance Sheet</b>		
<b>(\$ millions)</b>	<b>2016</b>	<b>2015</b>
Assets		
Cash and cash equivalents	\$ 681	\$ 354
Short-term investments	3,051	2,994
Receivables	506	375
Merchandise inventories	3,335	2,851
Other current assets	<u>409</u>	<u>329</u>
Total current assets	7,985	6,903
Property, plant and equipment, net	2,712	2,464
Goodwill	557	513
Tradename	44	40
Long-term investments	218	148
Other assets	<u>348</u>	<u>226</u>
Total assets	<u>\$11,864</u>	<u>\$10,294</u>
Liabilities and Shareholders' equity		
Accounts payable	3,234	2,824
Unredeemed gift card liabilities	469	410
Accrued compensation and related expenses	354	234
Accrued liabilities	878	844
Accrued income taxes	703	575
Current portion of long-term debt	<u>418</u>	<u>72</u>
Total current liabilities	6,056	4,959
Long-term liabilities	373	358
Long-term debt	178	528
Shareholders' equity		
Preferred stock	--	--
Common stock	49	49
Additional paid-in capital	643	936
Retained earnings	4,304	3,315
Accumulated other comprehensive income	<u>261</u>	<u>149</u>
Total shareholders' equity	<u>5,257</u>	<u>4,449</u>
Total liabilities and shareholders' equity	<u>\$11,864</u>	<u>\$10,294</u>

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Forecast Best Buy's fiscal year 2017 income statement, its 2017 fiscal year-end balance sheet, and its fiscal year 2017 statement of cash flows using the following relations (cost of goods sold can be inferred as revenue minus gross profit; and assume no change for all other accounts not listed below).

Revenue growth.....	12.4%
Gross profit margin.....	25.0%
Selling, general and administrative expenses/Revenue.....	19.7%
Depreciation (inc. in SG&A expense)/Prior year net property and equipment.....	18.5%
Income tax expense/Earnings from continuing operations before income taxes.....	33.8%
Revenues/Year-end receivables.....	60.96
Cost of goods sold/Year-end merchandise inventories.....	6.93
Cost of goods sold/Year-end accounts payable.....	7.15
Revenue/Year-end net property and equipment.....	11.38
Revenue/Year-end accrued compensation and related expenses and accrued liabilities.....	25.04
Accrued income taxes/Income tax expense.....	121.0%
Dividends/Net earnings.....	13.2%
Long-term debt in next fiscal year.....	\$16

What is the forecasted 2017 net cash flow from investing activities?

- \$ 505 million
- (\$ 585) million
- (\$ 837) million
- \$1,928 million

8. Following are Cooper Company's sales, net operating profit after tax (NOPAT), and net operating assets (NOA) for its year ended December 31, 2017 (\$ millions).

Sales .....	\$38,826
Net operating profit after tax (NOPAT) .....	8,333
Net operating assets (NOA) .....	21,694

Forecast Cooper's NOPAT for years 2018 and 2019 using the following assumptions:

Sales growth per year	13.50%
Net operating profit margin (NOPM)	21.46%
Net operating asset turnover (NOAT), based on NOA at December 1, 2017	1.79

- a. 2018: \$ 9,457 million      2019: \$10,734 million
- b. 2018: \$ 9,458 million      2019: \$11,396 million
- c. 2018: \$10,121 million      2019: \$12,293 million
- d. 2018: \$ 8,732 million      2019: \$ 9,319 million

9. Following are Tribeca Inc.'s sales, net operating profit after tax (NOPAT), and net operating assets (NOA) for its fiscal year ended May 31, 2017 (\$ millions).

Sales .....	\$14,380
Net operating profit after tax (NOPAT) .....	3,333
Net operating assets (NOA) .....	13,301

Forecast Tribeca's NOA for fiscal years 2018 and 2019 using the following assumptions:

Sales growth per year .....	21.90%
Net operating profit margin (NOPM) .....	23.18%
Net operating asset turnover (NOAT), based on NOA at May 31, 2017 .....	1.08

- a. 2018: \$24,001 million      2019: \$26,532 million
- b. 2018: \$16,231 million      2019: \$19,785 million
- c. 2018: \$17,529 million      2019: \$21,368 million
- d. 2018: \$14,371 million      2019: \$10,347 million